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TO WHOM IT MAY CONCERN

Subject: Letter of Appreciation – United Caravan Trading & Contracting (UCTC)

Project: HMMME Facility Project, KAEC – Mechanical Works (PKG #1)

Subcontract No.: SAMO-HD-SC-M-0001

Hyundai Engineering & Construction Co., Ltd. (HDEC), as the Main Contractor for the HMMME Facility Project, KAEC, hereby expresses its sincere appreciation to **United Caravan Trading & Contracting (UCTC)** for its contribution and performance as the Mechanical Subcontractor for the above-mentioned project.

UCTC successfully executed the design review, engineering coordination, procurement, installation, testing, and commissioning of mechanical works across all six buildings, covering the following major systems and activities:

- **Design Review & Engineering:** IFC drawing review, shop and coordination drawings, material submittals, method statements, and as-built documentation.
- **Procurement:** Sourcing and delivery of approved equipment and materials in accordance with project requirements.
- **HVAC Systems:** AHUs, RTUs, exhaust fans, pumps, VRF/multi-split air-conditioning systems, ductwork, ductless air distribution, and chilled water piping.
- **Industrial Utility Systems:** Natural Gas (NG), LPG, compressed air, and hot water piping, including welding and pressure testing.
- **Boiler Works:** Supply and installation of the boiler system and boiler stacks.
- **Plumbing & Drainage:** Water supply, sanitary systems, plumbing fixtures, and siphonic roof drainage.

Throughout the project, UCTC demonstrated professionalism, commitment, and effective coordination despite various site challenges. Its efforts in maintaining quality and safety, fulfilling project requirements, and coordinating with HDEC and other stakeholders contributed positively to the execution and completion of the mechanical works.

HDEC values UCTC's contribution to the project and extends its best wishes for the company's continued success in future endeavors.

For and on behalf of
Hyundai Engineering & Construction Co., Ltd.

HYUNDAI ENGINEERING & CONSTRUCTION CO., LTD.

Lee, Seung Han

Project Director - HMMME Facility Project,

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